## **UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS**

FOR THE PERIOD ENDED NOVEMBER 30, 2019 (Expressed in Canadian Dollars)

## NOTICE OF NO AUDITOR REVIEW OF UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

Under National Instrument 51-102, Part 4, subsection 4.3(3)(a), if an auditor has not performed a review of the unaudited interim consolidated financial statements, they must be accompanied by a notice indicating that the financial statements have not been reviewed by an auditor.

The accompanying unaudited interim consolidated financial statements of the Company have been prepared by and are the responsibility of the Company's management.

The Company's independent auditor has not performed a review of these unaudited interim consolidated financial statements. These unaudited interim consolidated financial statements have been prepared in accordance with International Accounting Standard 34, Interim Financial Reporting ("IAS 34") using accounting policies consistent with International Financial Reporting Standards ("IFRS").

## **UNAUDITED INTERIM CONSOLIDATED STATEMENT OF FINANCIAL POSITION**

# AS AT NOVEMBER 30, 2019 (Expressed in Canadian Dollars)

ASSETS Current         November 30, 2019         November 30, 2019         November 30, 2018         May 31, 2019           Current         \$ \$11,722         \$ 325,952         \$ 337,808           Accounts receivable (note 5)         \$27,047         491,406         427,766           Related Party Receivable (notes 5 and 11)         \$5,670         6,048         8,741           Prepaid expenses and sundry asses as dual varies as asset (note 13)         19,052         52,495         94,815           Prepaid expenses and sundry asses as a sundry asses as a sundry asses and sundry asses as a sundry asset and a sundry asset as a sundry as a sundry asset as a sundry asset as a sundry asset as a sundry asset as a sundry as a sundry asset as a sundry asset as a sundr		as at		as at			as at
Cash         \$         \$11,722         \$ 325,952         \$ 397,808           Accounts receivable (notes 5 and 11)         \$27,047         491,406         427,766           Related Party Receivable (notes 5 and 11)         \$,5670         6,048         8,741           Prepaid corporation Income Taxes (note 13)         19,052         52,495         94,815           Prepaid expenses and sundry assets         68,077         74,997         49,635           Deposits - Future purchase of property (note 6)         95,600         80,000         80,000           TOTAL CURRENT ASSETS         1,227,168         1,030,898         1,056,768           Right-of-use assets (note 7)         261,646	ASSETS	November 30, 2019		Nover	mber 30, 2018	M	ay 31, 2019
Accounts receivable (note 5)   527,047   491,406   427,766   Related Party Receivable (notes 5 and 11)   5,670   6,048   8,741   Prepaid Corporation Income Taxes (note 13)   19,052   52,495   94,815   74,977   49,635   74,977   49,635   74,977   49,635   74,977   49,635   74,977   49,635   74,977   49,635   74,977   74,977   49,635   74,977   74,977   49,635   74,977   74,975   74,977   74,977   74,977   74,977   74,977   74,977   74,975	Current						
Related Party Receivable (notes 5 and 11)   5,670   6,048   8,741     Prepaid Corporation Income Taxes (note 13)   19,052   52,495   94,815     Prepaid expenses and sundry assets   68,077   74,997   49,635     Deposits - Future purchase of property (note 6)   95,600   80,000   80,000     TOTAL CURRENT ASSETS   1,227,168   1,030,898   1,058,785     Right-of-use assets (note 7)   261,646   -	Cash	\$	511,722	\$	325,952	\$	397,808
Prepaid Corporation Income Taxes (note 13)         19,052         52,495         94,815           Prepaid expenses and sundry assets         68,077         74,997         49,635           Deposits - Future purchase of property (note 6)         95,600         80,000         80,000           TOTAL CURRENT ASSETS         1,227,168         1,030,898         1,058,785           Right-Gue assets (note 7)         261,646             Property and Equipment - net (note 8)         24,220         25,674         26,489           Goodwill - net (note 9)         180,000         180,000         180,000           TOTAL ASSETS         1,693,034         1,236,572         1,265,274           Accounts payable and accrued liabilities (note 10)         \$ 348,768         \$ 236,899         \$ 350,669           Related party payable (notes 10)         6,143         -         1,762           Lease liability (note 7)         122,546         -         5,000           TOTAL Everne revnue (note 15)         5,500         25,000           TOTAL Everne revnue (note 15)         5,500         25,000           TOTAL LIABILITIES         477,457         291,899         377,431           Lease liability (note 7)         143,323         -         -	Accounts receivable (note 5)		527,047		491,406		427,786
Prepaid expenses and sundry assets         68,077         74,997         49,636           Deposits - Future purchase of property (note 6)         95,600         80,000         80,000           TOTAL CURRENT ASSETS         1,227,168         1,030,898         1,058,785           Right-of-use assets (note 7)         261,646	Related Party Receivable (notes 5 and 11)		5,670		6,048		8,741
Deposits - Future purchase of property (note 6)   95,600   80,000   80,000     TOTAL CURRENT ASSETS   1,227,168   1,030,898   1,058,785     Right-of-use assets (note 7)   261,646   -     -     Property and Equipment - net (note 8)   24,220   25,674   26,489     Goodwill - net (note 9)   180,000   180,000   180,000     TOTAL ASSETS   1,693,034   1,236,572   1,265,274     LIABILITIES	Prepaid Corporation Income Taxes (note 13)		19,052		52,495		94,815
TOTAL CURRENT ASSETS   1,227,168   1,030,898   1,058,785     Right-of-use assets (note 7)   261,646   -   -   -     Property and Equipment - net (note 8)   24,220   25,674   26,489     Goodwill - net (note 9)   180,000   180,000   180,000     TOTAL ASSETS   1,693,034   1,236,572   1,265,274     LIABILITIES	Prepaid expenses and sundry assets		68,077		74,997		49,635
Right-of-use assets (note 7)   261,646   -   -   -   -       Property and Equipment - net (note 8)   24,220   25,674   26,489     Goodwill - net (note 9)   180,000   180,000   180,000     TOTAL ASSETS   \$ 1,693,034   1,236,572   \$ 1,265,274     LIABILITIES	Deposits - Future purchase of property (note 6)		95,600		80,000		80,000
Property and Equipment - net (note 8)   24,220   25,674   26,489     Goodwill - net (note 9)   180,000   180,000     TOTAL ASSETS   \$ 1,693,034   \$ 1,236,572   \$ 1,265,274     LIABILITIES	TOTAL CURRENT ASSETS		1,227,168		1,030,898		1,058,785
TOTAL ASSETS   180,000   180,000   180,000   180,000   TOTAL ASSETS   1,693,034   1,236,572   1,265,274   1,265,274   1,265,274   1,265,274   1,265,274   1,265,274   1,265,274   1,265,274   1,265,274   1,265,274   1,265,274   1,265,274   1,265,274   1,265,274   1,265,274   1,265,274   1,265,274   1,265,274   1,265,275   1,265,	Right-of-use assets (note 7)		261,646	-	-		-
TOTAL ASSETS   \$ 1,693,034   \$ 1,236,572   \$ 1,265,274	Property and Equipment - net (note 8)		24,220		25,674		26,489
LIABILITIES           Current           Accounts payable and accrued liabilities (note 10)         \$ 348,768         \$ 236,899         \$ 350,669           Related party payable (notes 10)         6,143         -         1,762           Lease liability (note 7)         122,546         -         -           Deferred revenue (note 15)         -         55,000         25,000           TOTAL CURRENT LIABILITIES         477,457         291,899         377,431           Lease liability (note 7)         143,323         -         -         -           TOTAL LIABILITIES         620,780         291,899         377,431           SHAREHOLDERS' EQUITY         1,730,022         1,730,022         1,730,022           (Deficit)         (791,341)         (872,128)         (970,854)           Contributed Surplus         283,263         236,469         278,365           Total Equity Attributable to Equity Holders of the Company         1,221,944         1,094,363         1,037,533           Non-Controlling Interest (Note 16)         (149,690)         (149,690)         (149,690)           TOTAL SHAREHOLDERS' EQUITY         1,072,254         944,673         887,843	Goodwill - net (note 9)		180,000		180,000		180,000
Current         Accounts payable and accrued liabilities (note 10)         \$ 348,768         \$ 236,899         \$ 350,669           Related party payable (notes 10)         6,143         -         1,762           Lease liability (note 7)         122,546         -         -           Deferred revenue (note 15)         -         55,000         25,000           TOTAL CURRENT LIABILITIES         477,457         291,899         377,431           Lease liability (note 7)         143,323         -         -           TOTAL LIABILITIES         620,780         291,899         377,431           SHAREHOLDERS' EQUITY         1,730,022         1,730,022         1,730,022           Contributed Surplus         283,263         236,469         278,365           Total Equity Attributable to Equity Holders of the Company         1,221,944         1,094,363         1,037,533           Non-Controlling Interest (Note 16)         (149,690)         (149,690)         (149,690)           TOTAL SHAREHOLDERS' EQUITY         1,072,254         944,673         887,843	TOTAL ASSETS	\$	1,693,034	\$	1,236,572	\$	1,265,274
Share Capital (note 12)       1,730,022       1,730,022       1,730,022         (Deficit)       (791,341)       (872,128)       (970,854)         Contributed Surplus       283,263       236,469       278,365         Total Equity Attributable to Equity Holders of the Company       1,221,944       1,094,363       1,037,533         Non-Controlling Interest (Note 16)       (149,690)       (149,690)       (149,690)         TOTAL SHAREHOLDERS' EQUITY       1,072,254       944,673       887,843	Current  Accounts payable and accrued liabilities (note 10)  Related party payable (notes 10)  Lease liability (note 7)  Deferred revenue (note 15)  TOTAL CURRENT LIABILITIES  Lease liability (note 7)	\$	6,143 122,546 - 477,457 143,323	\$	55,000 291,899 -	\$	1,762 - 25,000 377,431 -
(Deficit)         (791,341)         (872,128)         (970,854)           Contributed Surplus         283,263         236,469         278,365           Total Equity Attributable to Equity Holders of the Company         1,221,944         1,094,363         1,037,533           Non-Controlling Interest (Note 16)         (149,690)         (149,690)         (149,690)           TOTAL SHAREHOLDERS' EQUITY         1,072,254         944,673         887,843	SHAREHOLDERS' EQUITY						
Contributed Surplus         283,263         236,469         278,365           Total Equity Attributable to Equity Holders of the Company         1,221,944         1,094,363         1,037,533           Non-Controlling Interest (Note 16)         (149,690)         (149,690)         (149,690)           TOTAL SHAREHOLDERS' EQUITY         1,072,254         944,673         887,843	Share Capital (note 12)		1,730,022		1,730,022		1,730,022
Total Equity Attributable to Equity Holders of the Company         1,221,944         1,094,363         1,037,533           Non-Controlling Interest (Note 16)         (149,690)         (149,690)         (149,690)           TOTAL SHAREHOLDERS' EQUITY         1,072,254         944,673         887,843	(Deficit)		(791,341)		(872,128)		(970,854)
Non-Controlling Interest (Note 16)         (149,690)         (149,690)         (149,690)           TOTAL SHAREHOLDERS' EQUITY         1,072,254         944,673         887,843	Contributed Surplus		283,263		236,469		278,365
TOTAL SHAREHOLDERS' EQUITY         1,072,254         944,673         887,843	Total Equity Attributable to Equity Holders of the Company	<u> </u>	1,221,944	-	1,094,363		1,037,533
<u> </u>	Non-Controlling Interest (Note 16)		(149,690)		(149,690)		(149,690)
	TOTAL SHAREHOLDERS' EQUITY		1,072,254		944,673		887,843
	TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	\$	1,693,034	\$	1,236,572	\$	1,265,274

## **UNAUDITED INTERIM CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME**

# AS AT NOVEMBER 30, 2019 (Expressed in Canadian Dollars)

	nonths ended ember 30, 2019									months ended ember 30, 2018
REVENUE (note 15)	\$ 974,475	\$	704,521	\$	1,749,675	\$	1,452,808			
Expenses - General and Administration										
Wages and other Office Expenses	 852,614		712,286	-	1,489,424		1,346,252			
Income(loss) before undernoted	121,861		(7,765)		260,251		106,556			
Amortization	35,018		1,694		70,036		3,388			
Interest Expense (note 7)	2,746		-		5,804		-			
Stock-based compensation expense	2,449		20,948		4,898		41,896			
Comprehensive Income (loss)	\$ 81,648	\$	(30,407)	\$	179,513	\$	61,272			
Attributable to equity holders of the company	\$ 81,648	\$	(30,407)	\$	179,513	\$	61,272			
Atttributable to non-controlling interests	\$ 81,648	\$	(30,407)	\$	179,513	\$	61,272			
Income Per Share										
Basic	\$0.01		\$0.00		\$0.01		\$0.01			
Fully Diluted	\$0.01		\$0.00		\$0.01		\$0.01			
Weighted Average number of Common Shares	 17,670,265		17,670,265		17,670,265		17,670,265			

## APPROVED ON BEHALF OF THE BOARD:

"R. James Matthews" R. James Matthews	Director
<u>"Eli Oszlak"</u> Eli Oszlak	Director

## **UNAUDITED INTERIM CONSOLIDATED STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY**

# AS AT NOVEMBER 30, 2019 (Expressed in Canadian Dollars)

	Share		Contributed	Non-	Total
	Capital	Deficit	Surplus	Controlling Interest	Equity
Balance at November 30, 2017	\$ 1,730,022	\$ (839,710)	\$ 175,505	\$ (149,690)	\$ 916,127
Net Income		(93,690)			(93,690)
Stock-based compensation expense (notes 3 and 12(c))			19,068		19,068
12(0))			19,000		19,000
Balance at May 31, 2018	1,730,022	(933,400)	194,573	(146,690)	841,505
Net Income		61,272			61,272
Stock-based compensation expense (notes 3 and					
12(c))			41,896		41,896
Balance at November 30, 2018	1,730,022	(872,128)	236,469	(149,690)	944,673
Net loss		(98,726)			(98,726)
Stock-based compensation expense (notes 3 and 12(c))			41,896		41,896
Balance at May 31, 2019	1,730,022	(970,854)	278,365	(149,690)	887,843
Net Income		179,513			179,513
Stock-based compensation expense (notes 3 and 12(c))			4,898		4,898
Balance at November 30, 2019	\$ 1,730,022	\$ (791,341)	\$ 283,263	\$ (149,690)	\$1,072,254

## **UNAUDITED INTERIM CONSOLIDATED STATEMENT OF CASH FLOWS**

# AS AT NOVEMBER 30, 2019 (Expressed in Canadian Dollars)

	3 months ended		3 months ended	6 m	nonths ended	6 months ended	
	Noven	November 30, 2019		Nov	vember 30, 2019	November 30, 201	
Operating Activities							
Comprehensive income(loss) for the period	\$	81,648	\$ (30,407	') \$	179,513	\$	61,272
Items not involving cash:							
Stock-based compensation expense		2,449	20,948	}	4,898		41,896
Interest expense		2,746			5,804		-
Amortization		35,018	1,694		70,036		3,388
		121,861	(7,765	j)	260,251		106,556
Changes in non-cash working capital							
Accounts receivable		(21,325)	12,973	3	(99,261)		74,824
Related party receivable		(3,360)	(4,932	2)	3,071		516
Prepaid corporation income taxes		94,815	(28,578	3)	75,763		(52,495)
Prepaid expenses and sundry assets		(29,888)	(82,316	5)	(18,442)		(109,981)
Deposits - Future purchase of property		(10,000)			(15,600)		-
Accounts payable and accrued liablities		(8,367)	(19,760	))	(1,900)		(38,387)
Related party payable		6,143			4,381		(26, 173)
Deferred revenue		(10,000)	45,000	)	(25,000)		30,000
Corporation income taxes payable		-			-		(28,635)
Cash provided by (used in) operating activities		18,018	(77,613	3)	(76,988)		(150,331)
Investing Activities							
Purchase of property and equipment		-	(6,040	))	(910)		(6,040)
Cash (used in) investing activities		•	(6,040	))	-		(6,040)
Financing Activities							
Payment of lease obligations		(24.207)			(60.420)		
Cash (used in) financing activities		(34,287)		•	(68,439)		
Cash (used in) infancing activities		(34,287)	<u> </u>	-	(68,439)		
Net Increase(decrease) in Cash		105,592	(91,418	3)	113,914		(49,815)
Cash, beginning of period		406,130	417,370		397,808		375,767
Cash, end of period	\$	511,722	\$ 325,952	2 \$	511,722	\$	325,952

## **UNAUDITED INTERIM CONSOLIDATED NOTES TO THE FINANCIAL STATEMENTS**

## FOR THE PERIOD ENDED NOVEMBER 30, 2019 (Expressed in Canadian Dollars)

## 1. CORPORATE INFORMATION

Armada Data Corporation (the "Company") is engaged in the accumulation and sale of data related to the purchase of new and used vehicles.

The Company was incorporated in Canada and its registered office is 5080 Timberlea Blvd. Suite 215, Mississauga, Ontario, Canada. The Company's common share are listed on the TSX – Venture Exchange under the symbol ARD.

#### 2. BASIS OF PRESENTATION

The unaudited interim consolidated financial statements for the period ended November 30, 2019 have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB"). These unaudited interim consolidated financial statements for the period ended November 30, 2019 were authorized for issuance by the Board of Directors of the Company on January 27, 2020.

These unaudited interim consolidated financial statements include: the accounts of Armada Data Corporation; its wholly owned subsidiary CCC Internet Solutions Inc; its 90% owned subsidiary The Big & Easy Bottle Brewing Company In. ("TBE"); TBE's wholly owned subsidiary Mister Beer Inc.; and the inactive subsidiary Mister Beer U Brew Inc. All of the Company's subsidiaries are incorporated in Canada and have their registered offices at 5080 Timberlea Blvd., Suite 215, Mississauga, Ontario. All intercompany balances and transactions have been eliminated.

These unaudited interim consolidated financial statements have been prepared under the going concern assumption and on the historical cost basis, except financial instruments classified as at fair value through profit and loss, which are measured at fair value.

## 3. SIGNIFICANT ACCOUNTING POLICIES

The following accounting policies have been applied consistently to all periods presented, except for the application of IFRS 16 *Leases* as described below and in note 7.

The Company has adopted IFRS 16 *Leases*, retroactively but without restatement, as at June 1, 2019. On adoption there was no cumulative effect to be recognized in opening retained earnings as at June 1, 2019. The information related to the comparative period has not been restated and continues to be accounted for in accordance with the previous accounting policy.

Policy from June 1, 2019

A lease liability and right-of-use asset are recognized at the date at which the leased asset is made available. Options to extend or cancel a lease are reflected in the lease term only if they are reasonably certain to be extended. The lease payments for leases for assets of low value assets and with lease terms that are less than one year are expensed as incurred.

The lease liability is measured as the present value of the future lease payments, discounted using the borrowing rate for a similar asset. Tax, maintenance and insurance (TMI) costs that are required to be paid under leases for premises are accounted for as non-lease components, and are expensed as incurred. The lease liability is subsequently accounted for at amortized cost using the effective interest method. The right-of-use asset is initially measured at cost, calculated as the value of the lease liability adjusted for any lease payments made on or prior to commencement and less any lease incentives received. The right-of-use asset is subsequently depreciated, straight-line, over the lease term.

The Company elected to initially measure the right-of-use assets at an amount equal to the lease liability. Therefore there was no net impact on retained earnings. The operating lease commitments disclosed in the May 31, 2019 annual consolidated financial statements reconciles to the lease liability recognized at June 1, 2019 as follows:

Operating lease commitment as disclosed in note 14 of the May 31, 2019 audited annual financial statements	\$ 586,610
Less payments under leases for low value assets	(2,930)
Less payments for non-lease components of leases for premises	 (237,690)
Future minimum payments for lease components	345,990
Discount, using the incremental borrowing rate at June 1, 2019	 (17,486)
Lease liability recognized at June 1, 2019	\$ 328,504

## UNAUDITED INTERIM CONSOLIDATED NOTES TO THE FINANCIAL STATEMENTS

## FOR THE PERIOD ENDED NOVEMBER 30, 2019 (Expressed in Canadian Dollars)

## 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Policy before June 1, 2019

Leases were classified as either finance or operating leases. Finance leases were those that substantially transferred the benefits and risks of ownership of an asset to the lessee. All leases other than finance leases were operating leases. Assets held under finance leases were recognized as assets, and a corresponding liability was recognized as a finance lease obligation. Lease payments were apportioned between interest expense and reduction of the lease obligation to achieve a constant rate of interest on the remaining liability. Total payments under operating leases were expensed on a straight-line basis over the term of the relevant lease. Incentives received upon entry into an operating lease were recognized straight-line over the lease term.

## **Business Combinations**

Acquisitions of subsidiaries and businesses are accounted for using the purchase method. The acquiree's identifiable assets and liabilities are recognized at their fair values at the date of acquisition. The transaction costs associated with business combinations are expensed as incurred.

Goodwill represents the excess of the fair value of the consideration transferred in a business acquisition over the fair values of identifiable net assets acquired and liabilities assumed in such acquisitions. Goodwill is measured at the date that control is obtained.

## **Foreign Currency Translation**

The Company's presentation and functional currency is the Canadian dollar. The functional currency of the Company's subsidiaries is also the Canadian dollar. Items included in the financial statements of the Company and its subsidiaries are measured using the functional currency.

Monetary assets and liabilities denominated in foreign currencies are translated into Canadian dollars at the year-end exchange rate and non-monetary items are translated at historical rates of exchange at the time of the acquisition of assets or recognition of liabilities. Revenue and expenses are translated at an average rate of exchange in effect during the year. Foreign exchange translation gains and losses are recorded into income in the year in which they occur.

## **Revenue Recognition**

Customer membership fees are generated as services are provided to the customer. The unearned portion, if any, is reflected as deferred revenue on the unaudited interim consolidated statement of financial position. CarCostCanada("CCC") Insurance and IT services revenue are recognized as the service is performed. The primary method of settlement for CCC fees is by credit card which is charged just before the service is performed. The other services are invoiced, with normal business terms of settlement, and revenues are recognized when services have been performed.

In addition, the Company recognizes revenue when the amount of revenue can be measured reliably and collectability is reasonably assured. Revenue is measured at the fair value of consideration received or receivable.

### **Share-Based Payments**

The Company grants stock options to buy common shares of the Company to directors, officers, employees and others. The Board of Directors grants such options for maturities of up to ten years, with vesting periods determined at its sole discretion and at prices equal to or greater than fair value of the shares on the day preceding the date the options were granted.

The fair value of the options is measured at grant date, using the Black-Scholes option pricing model, and is recognized over the vesting period. The amount recognized is adjusted to reflect the number of share options expected to vest. The fair value is recognized as an expense over the vesting period with a corresponding increase in contributed surplus within equity.

#### **Share Issue Costs**

Costs directly identifiable with the raising of capital are recognized in equity as a reduction of the proceeds received from common share issuances. Share issue costs consist primarily of corporate finance fees, legal fees and managing dealer commissions and marketing fees.

## **UNAUDITED INTERIM CONSOLIDATED NOTES TO THE FINANCIAL STATEMENTS**

## FOR THE PERIOD ENDED NOVEMBER 30, 2019 (Expressed in Canadian Dollars)

## 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Income Tax

Deferred tax assets and liabilities are recognized for deferred tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using the enacted or substantively enacted tax rates expected to apply when the asset is realized or the liability settled.

The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that substantive enactment occurs. A deferred tax asset is recognized only to the extent that it is probable that future taxable profits will be available against which the asset can be utilized.

Tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Company intends to settle its current tax assets and liabilities on a net basis.

## **Financial Instruments**

The Company recognizes financial assets and financial liabilities when the Company becomes a party to a contract. Financial assets and financial liabilities, with the exception of financial assets classified as at fair value through profit or loss, are measured at fair value plus transaction costs on initial recognition. Financial assets at fair value through profit or loss are measured at fair value on initial recognition and transaction costs are expensed when incurred.

Measurement in subsequent periods depends on the classification of the financial instrument:

Financial assets at fair value through profit or loss (FVTPL)

Financial assets are classified as FVTPL when acquired principally for the purpose of trading, if so designated by management, or if they are derivative assets. Financial assets classified as FVTPL are measured at fair value, with changes recognized in net income.

The Company does not currently hold any derivative assets.

## Loans and Receivables

Loans and receivables are non-derivative financial assets that have fixed or determinable payments and are not quoted in an active market. Subsequent to initial recognition, loans and receivables are carried at amortized cost using the effective interest method.

Cash, accounts receivables and related parties receivables are classified as loans and receivables.

### Other financial liabilities

Other financial liabilities are financial liabilities that are not derivative liabilities or classified as FVTPL. Subsequent to initial recognition, other financial liabilities are measured at amortized cost using the effective interest method.

The Company's other financial liabilities include accounts payable, accrued liabilities, and related parties payable. The Company does not currently hold any derivative liabilities.

The effective interest method is a method of calculating the amortized cost of an instrument and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all transaction costs and other premiums or discounts) through the expected life of the debt instrument to the net carrying amount on initial recognition.

#### Cash

Cash consists of cash balances at a major Canadian based financial institution.

## **Accounts Receivable**

Accounts receivable are recorded net of an allowance for uncollectible or doubtful accounts. The Company reviews accounts receivable and provides a reserve for amounts estimated not to be collectible. During this review, historical experience, the age of the receivable balance, the credit-worthiness of the customer and the reason for the delinquency are considered.

## **UNAUDITED INTERIM CONSOLIDATED NOTES TO THE FINANCIAL STATEMENTS**

## FOR THE PERIOD ENDED NOVEMBER 30, 2019 (Expressed in Canadian Dollars)

## 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Property and Equipment**

Items of property and equipment are measured at cost less accumulated depreciation and accumulated impairment losses, if any. Cost includes expenditures that are directly attributable to the acquisition of the asset.

Property and equipment is amortized and charged to income over the estimated useful life of the assets on the following basis:

Leasehold improvements - straight line over 5 years
Furniture and fixtures - 20% declining balance
Computer hardware - 30% declining balance
Computer software - 100% declining balance
Telephone equipment - 20% declining balance

Property and equipment purchased during the year are amortized at one-half the above stated rates.

## **Earnings per Share**

Basic earnings per share are computed by dividing the net earnings available to common shareholders by the weighted average number of shares outstanding during the reporting period. Diluted earnings per share is computed similar to basic earnings per share except that the weighted average shares outstanding are increased to include additional shares for the potential exercise of stock options and warrants, if dilutive. The number of additional shares is calculated by assuming that outstanding stock options and warrants were exercised and that the proceeds from such exercises were used to acquire common stock at the average market price during the reporting periods.

## Impairment of Long-Lived Assets

The carrying amounts of the Company's long-lived assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated in order to determine the extent of the impairment. If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount and the impairment loss is recognized in the income statement. The recoverable amount of goodwill is estimated and compared to the carrying value on an annual basis whether or not there is an indication the goodwill is impaired.

The impairment test is performed at the level of the cash generating unit (CGU) which is the smallest group of long-lived assets that generate cash inflows that are largely independent of the cash inflows of other long-lived assets.

The recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted at a rate that reflects current market assessments of the time value of money and the risks specific to the asset.

An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount, with the exception of impairment losses on goodwill, which are not reversed. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of amortization, if no impairment loss had been recognized.

## 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of these unaudited interim consolidated financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported in the unaudited interim consolidated financial statements and accompanying notes. These estimates have a direct effect on the measurement of transactions and balances recognized in the unaudited interim consolidated financial statements. Actual results could differ from these estimates. The Company has also made judgments, aside from those that involve estimates, in the process of applying the accounting policies. These judgments can have an effect on the amounts recognized in the unaudited interim consolidated financial statements. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.

## **UNAUDITED INTERIM CONSOLIDATED NOTES TO THE FINANCIAL STATEMENTS**

## FOR THE PERIOD ENDED NOVEMBER 30, 2019 (Expressed in Canadian Dollars)

## 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (Continued)

#### Impairment of assets

In performing impairment test of ling-lived assets, the Company is required to exercise judgement in determining the appropriate CGU(s) and to estimate the future cash flows and discount rate that are used as inputs in measuring the CGU's recoverable amount. Recoverable amount is the greater of value in use and fair value less costs to sell. Determining the value in use requires the Company to estimate expected future cash flows associated with the assets and a suitable discount rate in order to calculate present value.

#### Share-based compensation

Management is required to make certain estimates when determining the fair value of stock-based compensation awards, in particular the volatility and the number of awards that are expected to vest The Company recognized stock-based compensation expense for the three months ended November 30, 2019 of \$2,449 (2018 – \$20,948). These estimates affect the amount recognized as stock-based compensation in the unaudited interim statement of comprehensive income.

#### Income Tax

Management is required to apply judgement in determining whether it is probable deferred income tax assets will be realized. At November 30, 2019 and November 30, 2018, management had determined that future realization of its deferred income tax assets did not meet the threshold of being probable, and as such, has not recognized any deferred income tax assets in the unaudited interim consolidated statements of financial position. In addition, the measurement of income taxes payable and deferred income tax assets and liabilities requires management to make judgments in the interpretation and application of the relevant tax laws. The actual amount of income taxes only becomes final upon filing and acceptance of the tax return by the relevant authorities, which occurs subsequent to the issuance of the annual audited consolidated financial statements.

## 5. ACCOUNTS RECEIVABLE

		November 30 2019	١	November 30 2018
Neither impaired nor past due	\$	300,816	\$	203,888
Not impaired and past due in the following periods:				
31 to 60 days		165,493		130,689
61 to 90		37,729		77,328
Over 90 days		25,583		85,549
Impaired accounts receivable		13,803		-
Allowance for doubtful accounts		(10,707)		<u> </u>
Total accounts receivable and related parties accounts receivable	<u>\$</u>	<u>532,717</u>	\$	497,454
Broken down as follows:				
Related parties accounts receivable	\$	5,670	\$	6,048
Accounts receivable		527,047		491,406
Total accounts receivable and related parties accounts receivable	<u>\$</u>	532,717	\$	497,454

None of the allowance for doubtful accounts at November 30, 2019 or 2018 relates to related party accounts receivable. The Company's accounts receivable are non-interest bearing and are generally 30 day terms. The Company does not hold any collateral with respect to its receivable.

## **UNAUDITED INTERIM CONSOLIDATED NOTES TO THE FINANCIAL STATEMENTS**

## FOR THE PERIOD ENDED NOVEMBER 30, 2019 (Expressed in Canadian Dollars)

## 6. DEPOSITS - FUTURE PURCHASE OF PROPERTY AND EQUIPMENT

In July 2018, the Company signed a contract with a mobile app development company for the creation of an all new iOS and Android mobile app for the Company's ecommerce website, CarCostCanada.com. The contract amount is estimated to be approximately \$105,600, once fully complete and operational. The Company has paid \$95,600 in deposits prior to November 30, 2019. The balance of \$10,000 is payable prior to the end of the current fiscal year. Once fully operational, the software will be presented as a category within property and equipment.

## 7. RIGHT-OF-USE ASSETS AND LEASE LIABILITY

The Company holds real estate and a vehicle under lease, none of which contain any extension or termination provisions. The following table presents the right-of-use assets:

	Real estate	Vehicle	Total
Balance, beginning of period	-	-	-
Adoption of IFRS 16	309,576	18,928	328,504
Balance, June 1, 2019	309,576	18,928	328,504
Depreciation	(63,614)	(3,244)	(66,858)
Balance, end of period	245,962	15,684	261,646

The following table presents the continuity of the lease liability:

	Total
Balance, beginning of period	-
Adoption of IFRS 16	328,504
Balance, June 1, 2019	328,504
Principal payments	(62,635)
Balance, end of period	265,869
Less current balance	(122,546)
Balance due in more than 1 year	143,323

Interest expense on the lease liability for the three months and six months ended November 30, 2019 was \$2,746 and \$5,804 respectively and is presented as interest expense on the statement of comprehensive income. An incremental borrowing rate of 4.0% was used as the discount rate. The expense for leases of low dollar value items are not material. The undiscounted cash flows for lease obligations are disclosed in note 14.

## 8. PROPERTY AND EQUIPMENT

Property and equipment consist of:

			er 30, 2019 nulated	Net	Book	,	1, 2019 Book
	 Cost	Amort	ization	Va	llue	Va	alue
Leasehold Improvements	\$ 183,793	\$	175,032	\$	8,761	\$	9,733
Furniture and fixtures	26,829		23,643		3,186		3,540
Computer hardware	155,023		145,127		9,896		10,573
Telephone equipment	21,742		19,365		2,377		2,643
Computer Software	41,075		41,075		-		-
Total	\$ 428,462	\$	404,242	\$	24,220	\$	26,489

## **UNAUDITED INTERIM CONSOLIDATED NOTES TO THE FINANCIAL STATEMENTS**

## FOR THE PERIOD ENDED NOVEMBER 30, 2019 (Expressed in Canadian Dollars)

## 9. GOODWILL

November 30, 2019 November 30, 2018 May 31, 2019

Beginning and ending balance \$ 180,000 \$ 180,000

Management has determined that the goodwill underlies the cash inflows generated by all of the Company's reportable operating segments due to the synergies derived from the Cybernet Finder business combination completed in 2010. The smallest group of long-lived assets that generate cash inflows independently of other long-lived assets is the goodwill and property and equipment collectively. Management therefore considers that the Company has one CGU for the purpose of impairment testing. The recoverable amount of the CGU is determined on the basis of value in use. Management has used of period of two years of cash flow projections, incorporating past experience. A reasonably possible change in the discount rate or the cash flows projected (which are the assumptions used) would not cause an impairment loss to be recognized.

## 10. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	November 30, 2019			mber 30, 2018
Accounts payable Accrued liabilities Sales tax payable Payroll tax payable	\$	259,053 77,268 18,590	\$	169,267 57,990 7,069 2,573
	\$	<u>354,911</u>	\$	236,899
Broken down as follows: Related parties accounts payable Accounts payable	\$	6,143 348,768	\$	- 236,899
Total accounts payable and related parties accounts payable	\$	354,911	\$	236,899

## 11. RELATED PARTY TRANSACTIONS

Included in expenses are the following paid to directors and parties related to directors of the Company:

- a) A director of the Company is also a director and 50% shareholder of Lease Busters Inc. Another director is a partner in a legal firm which provides services to the Company.
- b) Management salaries were paid to officers of the Company, two of whom are directors.
- c) \$180,000 in Goodwill was acquired from Cybernet Finder Corporation, which is owned by a director of Armada Data Corporation.
- d) Included in revenue is \$4,019 from parties related to directors of Armada Data Corporation (November 30, 2018 \$6,429).
- e) Related party receivables of \$5,670 are due from parties related to directors of Armada Data Corporation (November 30, 2018 \$6,048).
- f) \$6,143 in related party payables are due to directors or parties related to directors of Armada Data Corporation (November 30, 2018 Nil).

## **UNAUDITED INTERIM CONSOLIDATED NOTES TO THE FINANCIAL STATEMENTS**

## FOR THE PERIOD ENDED NOVEMBER 30, 2019 (Expressed in Canadian Dollars)

## 11. RELATED PARTY TRANSACTIONS (continued)

g) Included in expenses are the following paid to directors and parties related to directors of the Company:

	3 months ended		3 mc	onths ended	year ended		
	Noven	nber 30, 2019	Novem	ber 30, 2018	May 31, 2019		
Advertising	\$	-	\$	900	\$	2,868	
Automobile		3,877		3,818		14,202	
Computer Consulting		-		875		13,707	
Management Salaries		80,769		80,032		307,118	
Professional Fees		13,675		5,400		19,145	
Rent		-		-		3,000	
Fair value of stock-based compensation							
expense		2,041		17,457		69,827	
	\$	100,362	\$	108,482	\$	429,867	
Amounts due from Related Parties	\$	5,670	\$	6,048	\$	8,741	
Amounts owing to Related Parties	\$	6,143	\$	-	\$	1,762	

All of the above transactions have been in the normal course of operations, and in management's opinion, undertaken with the same terms and conditions as transactions with unrelated parties. The value of these transactions approximates fair value. All transactions with related parties are measured at their exchange amount.

## 12. SHARE CAPITAL

### a) Authorized

Unlimited common shares without par value

## b) Issued

	Fiscal 2020			Fiscal 2019		
CCC Internet Solutions Inc.	Number of shares \$		Number of share	s \$		
Armada Data Corporation						
Beginning balance	17,670,265	\$	1,730,022	17,670,265	5 1,730,022	
Weighted average number of potential common shares outstanding	1,200,000		-	25,802	-	
Ending balance – Basic and fully diluted	18,870,265	\$	1,730,022	17,696,067	5 1,730,022	

## c) Stock Options

On April 10, 2018, the Company granted options for the purchase of 1,200,000 common shares of the Company, expiring two years from the date of grant and with an exercise price of \$0.11 per share. The options vested 1/3 every six months, beginning six months from the grant date. The Company had no options outstanding prior to April 10, 2018. As at November 30, 2019, all or 1,200,000 of the options are exercisable (November 30, 2018 – 1/3 or 400,000). The remaining fair value of options to be expensed in fiscal years subsequent to May 31, 2019 is \$8,980. The fair value of options expensed in the quarter ended November 30, 2019 is \$2,449 (of which \$2,041 is for Related Parties).

## **UNAUDITED INTERIM CONSOLIDATED NOTES TO THE FINANCIAL STATEMENTS**

## FOR THE PERIOD ENDED NOVEMBER 30, 2019 (Expressed in Canadian Dollars)

#### 12. SHARE CAPITAL (continued)

c) Stock Options (continued)

Stock Options of the Company are granted to eligible persons (as defined in the Company's Stock Option Incentive Plan) and include any director, employee or consultant of the Company. The exercise price of such options is determined by the Board of Directors, provided that such price is not lower than the closing price for the underlying shares as quoted on the TSX Venture Exchange for the market trading day immediately prior to the date of grant less any discount permitted by the TSX Venture Exchange. These options are not transferable.

Subject to the requirements of the Exchange:

- i. the aggregate number of Option Shares that may be issuable pursuant to Options granted under the Plan will not exceed 2,700,000 shares;
- ii. unless approval of this Plan is obtained by Disinterested Shareholders,,
  - a) the number of shares reserved for issuance under Options granted to Insiders of the Company under this Plan and all outstanding stock option plans or grants of options may not at any time exceed ten percent (10%) of the issued shares of the Corporation;
  - b) no more than an aggregate of ten percent (10%) of the issued shares of the Company, calculated at the date the option(s) is(are) granted, may be granted to Insiders of the Corporation in any twelve (12) month year under this Plan and all outstanding stock option plans or grants of options;
  - c) no more than an aggregate of five percent (5%) of the issued shares of the Corporation, calculated at the date the Option is granted, may be granted to any one Optionee in any twelve (12) month year under this Plan and all outstanding stock option plans or grants of options; however, upon obtaining the requisite Disinterested Shareholder Approval, these provisions shall no longer apply;
  - d) no more than two percent (2%) of the issued shares of the Corporation, calculated at the date the Option is granted, may be granted to any one Consultant in any twelve (12) month year;
- iii. no more than two percent (2%) of the issued shares of the Corporation, calculated at the date the Option is granted, may be granted to any one Consultant in any twelve (12) month year; and
- iv. no more than an aggregate of two percent (2%) of the issued shares of the Company, calculated at the date the Option is granted, may be granted to persons providing Investor Relations Activities in any twelve (12) month year.

The fair value of the options granted was estimated at the grant date using the Black-Scholes option pricing model with the following assumptions:

Expected volatility 125%
Risk free interest rate 1.82%
Expected life 2 years
Expected dividend yield 0.0%

## **UNAUDITED INTERIM CONSOLIDATED NOTES TO THE FINANCIAL STATEMENTS**

## FOR THE PERIOD ENDED NOVEMBER 30, 2019 (Expressed in Canadian Dollars)

#### 13. INCOME TAXES

- a) The Company follows the liability method of accounting for income taxes. Under this method, future tax liabilities and assets are recognized for the estimated tax consequences attributable to differences between the financial statement carrying amounts of asset and liabilities and their respective tax bases. Future tax liabilities and assets are measured using enacted tax rates. The effect on the future tax liabilities and assets of a change in tax rates is recognized in the year that the change occurs.
- b) At May 31, 2019 The Big and Easy Bottle Brewing Company Inc. and Mister Beer Inc. had combined non-capital losses for income tax purposes of \$2,208,218 available to offset future taxable income. The potential tax benefits have not been reflected in these financial statements as the likelihood of realization is uncertain. These losses will expire as follows:

May 31, 2028	\$	2,268
May 31, 2029	·	48,677
May 31, 2030		82,200
May 31, 2031		60,561
May 31, 2032		239,083
May 31, 2033		546,096
May 31, 2034		593,360
May 31, 2035		300,785
May 31, 2037		45
May 31, 2038		335,143

\$ 2,208,218

## 14. COMMITMENTS

a) The Company has entered into various operating leases which continue until fiscal 2022. The minimum rental payments (net of H.S.T.) for the next three fiscal years is:

Fiscal 2020	\$ 9,201
Fiscal 2021	6,835
Fiscal 2022	 6,767
	\$ 22,803

b) In August 2015, the Company entered into a five-year lease with respect to its premises. On September 1, 2018, the Company took on additional office space in conjunction with the existing lease. This lease is from September 2015 to August 2020. The minimum rental for the next two fiscal years including estimated operating costs are as follows:

Fiscal 2020	\$ 73,082
Fiscal 2021	 18,304
	\$ 91.386

In addition, the Company is entitled to renew the lease for a further five years if six months' notice (prior to the expiration of the current lease) is given to the land lord.

c)i) In March 2012, Armada Data Corporation (on behalf of Mister Beer Inc.) entered into a ten-year lease with respect to Mister Beer's premises. This lease is from May 2012 to April 2022. The minimum rental for the next three fiscal years including estimated operating costs are as follows:

Fiscal 2020	\$ 160,030
Fiscal 2021	156,953
Fiscal 2022	 145,108
	\$ 462.091

In addition, the Company is entitled to renew the lease for a further five years if six months' notice (prior to the expiration of the current lease) is given to the landlord.

## **UNAUDITED INTERIM CONSOLIDATED NOTES TO THE FINANCIAL STATEMENTS**

## FOR THE PERIOD ENDED NOVEMBER 30, 2019 (Expressed in Canadian Dollars)

## 14. COMMITMENTS (continued)

c)ii) The Company has sub-leased Mister Beer's premises in 10(c) i) above up to April 2022. The minimum rental amounts to be received for the next three years including estimated operation costs are as follows:

Fiscal 2020	\$ 155,02
Fiscal 2021	155,023
Fiscal 2022	142,10
	\$ 452.15

## 15. SEGMENTED INFORMATION

The Company's operations consist of three main segments; Insurance Services, CarCostCanada, and Information Technology (IT). The Insurance Service division derives its revenue from the sale of total-loss replacement vehicle reports to major Canadian insurance companies. The revenues earned by the combined Retail, Dealer and Advertising/Marketing divisions are a single reportable segment on the basis of CarCostCanada.com, which is the common platform used to generate revenues, either directly or indirectly, for these divisions. The IT division comprises web and email hosting, dedicated servers, technical support and network support services (for both internal and retail sales), and the resale of hardware and software solutions.

Revenues earned by the divisions are as follows:

	3 months ended November 30, 2019		* ***	onths ended nber 30, 2018	year ended May 31, 2019	
Insurance Services	\$	456,700	\$	369,291	\$	1,482,623
CarCost Canada		459,938		270,820		1,153,541
Information Technology		57,837		64,410		248,464
Total revenue - Armada Data Corp	\$	974,475	\$	704,521	\$	2,884,628

Cash, prepaids, property, equipment together with goodwill are used commonly by the three divisions. The Company does not record or measure the usage of these assets that relate to their underlying value by segment.

The accounts receivable can be broken down by segment and are indicated below:

	 onths ended mber 30, 2019	 nonths ended mber 30, 2018	year ended May 31, 2019
Insurance	\$ 259,092	\$ 299,227	\$ 182,212
CarCostCanada	226,679	156,925	164,351
Information Technology	34,860	41,302	48,025
Not reportable by segment	12,086	-	41,939
Total Accounts Receivable	\$ 532,717	\$ 497,454	\$ 436,527
Broken down as follows:			
Related parties	5,670	6,048	8,741
Accounts Receivable	 527,047	491,406	427,786
	\$ 532,717	\$ 497,454	\$ 436,527

Note \* Included in CarCostCanada are revenues of \$10,000 (November 30, 2018 \$15,000) of advertising revenue recognized over the time period of the contract. The unearned portion is presented as deferred revenue. All other revenues of the Company are recognized at a point in time when services are rendered.

## **UNAUDITED INTERIM CONSOLIDATED NOTES TO THE FINANCIAL STATEMENTS**

## FOR THE PERIOD ENDED NOVEMBER 30, 2019 (Expressed in Canadian Dollars)

#### 16. NON-CONTROLLING INTEREST

The financial position and results of the 90% owned subsidiary, Mister Beer Inc., are as follows:

	November 30 Novembe				
	2019	2018			
Current assets	\$ 15,059	\$ 15,059			
Long term assets	<del>_</del>				
Total assets	<u>\$ 15,059</u>	<u>\$ 15,059</u>			
Current liabilities	\$ -	\$ -			
Long term liabilities – intragroup payable	<u>(2,276,385)</u>	(2,276,385)			
Total liabilities	<u>\$ (2,276,385)</u>	\$ (2,276,385)			

#### 17. FINANCIAL INSTRUMENTS

#### **Fair Value**

The fair value of cash, accounts receivable, related party receivable, accounts payable and accrued liabilities and related party payable approximate carrying value due to the relatively short term maturities of these instruments.

Estimated fair value amounts are designed to approximate amounts at which financial instruments could be exchanged in a current transaction between willing parties who are under no compulsion to act. The Company uses a fair value hierarchy to categorize the inputs used in valuation techniques to measure fair value of financial instruments. The classifications are as follows: the use of quoted market prices for identical assets or liabilities (Level 1), internal models using observable market information as inputs (Level 2) and internal models without observable market information as inputs (Level 3)

The Company classifies cash as FVTPL and is measured at fair value on the on the consolidated balance sheet. Cash is reported at Level 1 of the fair value hierarchy. The Company has no financial assets and liabilities measured at fair value at Level 2 or Level 3.

## **Risk Management**

The Company may be exposed to risks of varying degrees of significance which could affect its ability to achieve its strategic objectives. The main objectives of the Company's risk management processes are to ensure that the risks are properly identified and that the capital base is adequate in relation to those risks. The principal risks to which the Company is exposed to are described below.

## **Credit Risk**

The Company is exposed to credit risk due to its accounts receivable, which are stated net of an allowance for doubtful accounts. Cash is held at a major Canadian bank and is not considered to be subject to significant credit risk. Credit risk is the risk that a customer will be unable to pay amounts owed causing the Company to suffer a financial loss. The Company's two largest customers account for 16% and 13% (November 30, 2018 18.9% and 9%) of consolidated revenue or 33% and 27% (November 30, 2018 36.1% and 24%) of Insurance Services segment revenue. These customers are two of Canada's largest insurance companies and are considered by management to be of negligible credit risk. The Company's remaining consolidated revenue is derived from a large number of relatively small customers and therefore are not subject to any concentrations of credit risk. Furthermore, individual revenue transactions are of nominal value.

Management reduces credit risk by monitoring the amounts owed to them by their customers on a regular basis, performing regular credit reviews of any customer that approaches their credit limit or does not keep to their normal payment pattern. While the Company has credit controls and processes for the purpose of mitigating credit risk, these controls cannot eliminate credit risk and there can be no assurance that theses controls will continue to be effective, or that the Company's low credit loss experience will continue. Most of the Company's sale are by credit card or with large insurance companies. In the opinion of management, the credit risk is low due to the controls in place and the lack of concentration among customers. This risk is unchanged from prior periods.

## **UNAUDITED INTERIM CONSOLIDATED NOTES TO THE FINANCIAL STATEMENTS**

## FOR THE PERIOD ENDED NOVEMBER 30, 2019 (Expressed in Canadian Dollars)

#### 17. FINANCIAL INSTRUMENTS (cont'd)

#### **Liquidity Risk**

The Company is exposed to Liquidity risk of their accounts payable and accrued liabilities, \$348,768 (November 30, 2018 \$236,899). Liquidity risk is the risk that the Company is not able to meet its financial obligations as they fall due. There can be no assurance that the Company will be able to obtain adequate financing in the future or that the terms of such financing will be favorable. The Company may seek additional financing through debt or equity offerings, but there can be no assurance that such financing will be available on terms acceptable to the Company or at all. Any equity offering will result in dilution to the ownership interests of the Company's shareholders and may result in dilution to the value of such interests. In the opinion of management, the liquidity risk is low and the company is not exposed to a material amount of liquidity risk. This risk is unchanged from prior periods.

#### **Market Risk**

The Company is not exposed to significant foreign currency, interest rate or other price risks.

### **Capital Management**

The Company manages its capital structure, which management defines as shareholders' equity net on non-controlling interest, in order to support the acquisition, and development of additional business opportunities and to ensure the Company is able to continue as a going concern. The Board of Directors does not establish quantitative return on capital criteria for management, but rather relies on the expertise of the Company's management to sustain future development of the business.

The Company will continue to assess new business opportunities and seek to acquire an interest in additional ventures if it feels there is sufficient economic potential and if it has adequate financial resources to do so. Management reviews its capital management approach on an ongoing basis and believes that this approach, given the relative size of the Company, is reasonable.

There were no changes in the Company's approach to capital management during any of the periods presented herein.

## 18. CONTINGENCY

In October 2019, a former contractor of the Company filed a claim against the Company for \$353,371 plus other damages for breach and wrongful termination of contract and unpaid bonuses. This claim is in the initial stages and the Company believes it is unwarranted and intends to defend this claim in full. No provision has been provided in these unaudited interim consolidated financial statements as at the present time the outcome of the claim is uncertain.